San Ysidro Business Association Profit & Loss Budget Overview July 2016 through June 2017

Income 40020 · BID Assesments 40025 · BID Bank Members 40040 · Special Events/Corp . Sponsors 40050 · Event Revenue 40070 · City Fees & Services 40100 · Shamrock Contract 40135 · Banner Income 40150 · Newslettr/Directory Advertising 41000 · SBEP Total Income	157,000.00 0.00 0.00 0.00 0.00 0.00 0.00 0
40025 · BID Bank Members 40040 · Special Events/Corp . Sponsors 40050 · Event Revenue 40070 · City Fees & Services 40100 · Shamrock Contract 40135 · Banner Income 40150 · Newslettr/Directory Advertising 41000 · SBEP	0.00 0.00 0.00 0.00 0.00 0.00 0.00 157,000.00
40040 · Special Events/Corp . Sponsors 40050 · Event Revenue 40070 · City Fees & Services 40100 · Shamrock Contract 40135 · Banner Income 40150 · Newslettr/Directory Advertising 41000 · SBEP	0.00 0.00 0.00 0.00 0.00 0.00 0.00 157,000.00
40050 · Event Revenue 40070 · City Fees & Services 40100 · Shamrock Contract 40135 · Banner Income 40150 · Newslettr/Directory Advertising 41000 · SBEP	0.00 0.00 0.00 0.00 0.00 0.00 157,000.00
40070 · City Fees & Services 40100 · Shamrock Contract 40135 · Banner Income 40150 · Newslettr/Directory Advertising 41000 · SBEP	0.00 0.00 0.00 0.00 0.00 157,000.00 0.00 0.00
40100 · Shamrock Contract 40135 · Banner Income 40150 · Newslettr/Directory Advertising 41000 · SBEP	0.00 0.00 0.00 0.00 157,000.00 0.00 0.00
40135 · Banner Income 40150 · Newslettr/Directory Advertising 41000 · SBEP	0.00 0.00 0.00 157,000.00 0.00 0.00
40150 · Newslettr/Directory Advertising 41000 · SBEP	0.00 0.00 157,000.00 0.00 0.00
41000 · SBEP	0.00 157,000.00 0.00 0.00
	157,000.00 0.00 0.00
Total Income	0.00
	0.00
Expense	0.00
50015 · Gifts	
50030 · Meetings	
50040 · Chamber Events	0.00
50045 · Board Meetings/Retreat/AGM	0.00
51029- SDRA utility boxes	0.00
51030 · Signature Event	0.00
512059 · Personnel	69,600.00
512110 · Design 512138 · Outreach/ Promotions	20,000.00
512130 Communications/ Website	2,400.00
512140 · Directory	5,000.00
512138 · Outreach/ Promotions - Other	0.00
Total 512138 · Outreach/ Promotions	7,400.00
512143 · Office Operational Costs	
50020 · Rent & Utilities	3,400.00
50070 · Insurance	0.00
50080 · Supplies	0.00
50110 · Dues and Subs.	0.00
50115 · Postage & Shipping	0.00
50151 · Accounting	11,400.00
50152 · Telephone.	0.00
512143 · Office Operational Costs - Other	0.00
Total 512143 · Office Operational Costs	14,800.00
512153 · Contingency	3,200.00
512159 · Cleaning & Maintenance	42,000.00
52001 · Bank Fees	0.00
52040 · Maintenance	0.00
Total Expense	157,000.00
et Income	0.00

FY2017 BID BUDGET WORKSHEET

Available BID Funds At City FY2017		
Estimated Unexpended Assessments from FY16 at City to be carried forward	E1111111111111111111111111111111111111	Amounts
for reimbursement in FY17:	+ \$ _	2,000.00
Estimated Assessments to be collected in FY17:	+ \$ _	155,000.00
Total Appropriation for Purchase Order:	= \$ _	157,000.00
Proposed Use of BID Funds at City by Category		
QB Expense Group Category 1 e.g. Personnel/Staffing	+ \$ _	69,600.00
QB Expense Group Category 2 e.g. Office/Operational	+ \$ _	14,800.00
QB Expense Group Category 3 e.g. Communications/Website	+ \$ _	2,400.00
QB Expense Group Category 4 e.g. Design/Improvements	+ \$	20,000.00
QB Expense Group Category 5 e.g. Business Promotion/Development	+ \$	42,000.00
QB Expense Group Category 6 e.g. Special Events	+ \$	5,000.00
QB Expense Group Category 7 e.g. Other Activities	+ \$	
QB Expense Contingency (required ~ 2% to 5%)	+ \$ [3,200.00
Total Expenses (must equal Total Appropriation amount from above)	= \$	157,000.00
Estimated Contribution from Association Activities (Organization's PROJECTED FY17 gross revenue besides BID amounts listed above):	\$	·
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17		· ·
PROJECTED FY17 gross revenue besides BID amounts listed above):	\$ \$_	141,000.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be held.	\$_ eld	141,000.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submittee	\$_ eld	141,000.00
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PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitted by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category Specific Activity/Purpose	\$_ eld ed + \$	141,000.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitted by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category QB Expense Group 1 e.g. Personnel/Staffing	\$_ eld ed + \$	141,000.00 0.00 0.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitted by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category QB Expense Group 1 e.g. Personnel/Staffing QB Expense Group 2 e.g. Office/Operational	\$_ eld ed + \$ +\$	141,000.00 0.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitted by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category QB Expense Group 1 e.g. Personnel/Staffing QB Expense Group 2 e.g. Office/Operational QB Expense Group 3 e.g. Communications/Website	*+ *	141,000.00 0.00 0.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitte by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category QB Expense Group 1 e.g. Personnel/Staffing QB Expense Group 2 e.g. Office/Operational QB Expense Group 3 e.g. Communications/Website QB Expense Group 4 e.g. Design/Improvements	*	141,000.00 0.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitted by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category QB Expense Group 1 e.g. Personnel/Staffing QB Expense Group 2 e.g. Office/Operational QB Expense Group 3 e.g. Communications/Website QB Expense Group 4 e.g. Design/Improvements QB Expense Group 5 e.g. Business Promotion/Development	*+	141,000.00 0.00 0.00
PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitted by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category QB Expense Group 1 e.g. Personnel/Staffing QB Expense Group 2 e.g. Office/Operational QB Expense Group 3 e.g. Communications/Website QB Expense Group 4 e.g. Design/Improvements QB Expense Group 5 e.g. Business Promotion/Development QB Expense Group 6 e.g. Special Events	*	141,000.00 0.00 0.00
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PROJECTED FY17 gross revenue besides BID amounts listed above): Available Funds held by Organization for FY17 Estimated SBEP Advance Carry Over to FY17 for Personnel Expenses: Estimated Outstanding Advances (i.e. Unreconciled Disbursements) that will be he by Organization as of 6/30/2016 to be expended and reconciliation report submitted by March 31, 2017 (see BID Management Agreement §5.3.4): Proposed BID-eligible uses in FY17 for these unreconciled disbursements: Expense Category QB Expense Group 1 e.g. Personnel/Staffing QB Expense Group 2 e.g. Office/Operational QB Expense Group 3 e.g. Communications/Website QB Expense Group 4 e.g. Design/Improvements QB Expense Group 5 e.g. Business Promotion/Development QB Expense Group 6 e.g. Special Events	*	141,000.00 0.00

SAN YSIDRO IMPROVEMENT CORPORATION DBA San Ysidro Business Association BUSINESS IMPROVEMENT DISTRICT BUDGET NARRATIVE FY 2017

I. PERSONNEL and OPERATING

- Staff salaries, benefits, taxes, and insurance
- Maintain office operation, including such overhead as office rental and utilities
- Staffing monthly Board meeting (which meets the 4th Tuesday of the month)
- Staffing four monthly committee meetings-Promotions Cmte, Boulevard Cmte, Education Cmte, and San Ysidro Smart Border Coalition
- Management of financial operations and contract compliance, including bookkeeping, bill
 paying, preparation of required financial reports, and BID reimbursement requests
- Maintain functional relationships with multiple public and private entities. Main partners include San Ysidro (SY) Community Planning Group, SY Chamber of Commerce, Hearts & Hands, Casa Familiar, Neighborhood Partners Program, YMCA, SY School District, Border Transportation Council, SY Transportation Collaborative (which SYBA "coordinates), SY Smart Border Coalition, City of San Diego-Office of Small Business, Planning Department, and Office of Councilmember David Alvarez, SANDAG, GSA, and Caltrans.
- Advocacy for public improvements to attain City standards. San Ysidro Business Association performs the following: maintain ongoing audit of needed sidewalk, store front repair and replacement, street lighting, traffic signals, road repaving, and public amenities throughout San Ysidro. Work with businesses to remain compliant with Code Compliance. Additionally, Association is a founding member of the San Ysidro Smart Border Coalition whose focus is to monitor construction of and attain mitigation for the community from the negative impacts on San Ysidro of \$600 million reconfiguration of San Ysidro Port of Entry. Main mitigation projects include reconfiguration of the Intermodal center as a true "Grand Central Station" and construction of a Bridge Deck Plaza (over 1-5). Every business in the San Ysidro BID is affected by our border crossing and the impact the port of entry has on our customers, partners and customers. More efficient border crossings, proper border infrastructure and better mobility through San Ysidro from the port are advocacy needs faced by every business paying assessments in San Ysidro.

II. OUTREACH/ PROMOTION

- Publication (including electronic format) of the annual "San Ysidro Business Directory" which is distributed door-to-door to 11,000 households and businesses.
- More fully engage business membership by frequent one-on-one personal contact by staff and Board members through the "Monday Mañanero" (weekly).
- Web site maintenance and preparation of other promotional materials, including but not limited to:
 - Updated SYBA Brochures to be given to visitors of the Community Services Center and the SYBA offices
 - San Ysidro Placard program augmenting our Banner program. These are placards hanging on our banners that are more individualized and less expensive to sponsor for assessed businesses.
- Hold business breakfast socials by clusters of businesses, at least every four months
- Motivating and giving recognition to businesses, such as annual small business awards.

- Coordinate monthly, thematic workshops for business membership, e.g. business compliance, (enhanced) Storefront Improvement Program
- Manage the San Ysidro Banner program, to be expanded to 150 light standards with three changeouts per year

III. SPECIAL PROJECTS AND EVENTS

- Annual "Holidays on the Border" at three small shopping centers, spread over two weekends-Santa
 on his sleigh, candy for children, raffle for large stocking filled with presents, and music bringing
 more residents and clients to assessed businesses in and around the shopping centers
- Quarterly cleanup events, all of San Ysidro
- "Signature" summer event Independence Day at the Border to bring more tourists and clients to BID
- Annual Casino Night fundraiser, conducted jointly with San Ysidro Chamber of Commerce to augment assessed funds for work listed herein
- Establish weekly Farmers Market proceeds to fund media campaign to market San Ysidro BID through television, radio and web

IV. <u>Boulevard Committee</u>

- We manage the cleaning and up-keep of the business corridor
- Establish A.M.I.G.O.S. program security and tourism assistance program

V. CLEANING AND MAINTENANCE

- Continue litter control project all commercial areas which includes curbs, gutters and sidewalks
 and reporting of graffiti or defaced street signs, potholes, excessive litter on private property, or
 other problems; four times per week
- Continue landscape maintenance contract at eight distinct locations in business corridor, with most expansive coverage area located near the border ("Friendship Plaza"); weekly service
- Monitor adequacy City maintenance services (pot holes, street sweeping, burnt out streetlights)
- Plant ten additional trees along business corridor
- Continue providing cleaning services for Plaza at the Border, Shamrock LLC

We will also explore grants and other business development options for purposes of securing additional unrestricted funds and miscellaneous fundraising efforts provide funding support for work listed herein.